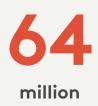
Aleading free-to-play powerhouse

Full-year report 2021

STILLFRONT AT A GLANCE*



A leading free-to-play powerhouse of 22 gaming studios creating significant operational synergies



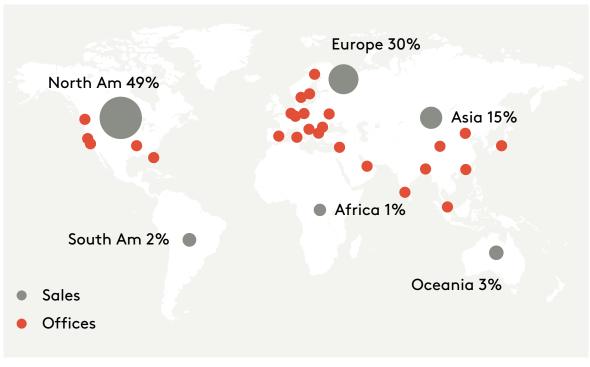
64 million MAU and 13 million DAU Main markets by revenue are US, Germany, MENA, UK and Canada



A diverse and evolving game portfolio with two common themes; loyal users and long lifecycle games

1,381
professionals

Headquartered in Stockholm with a group of studios operating across the globe



^{* 6}waves not included in user data, sales numbers or employees.



Game highlights in the fourth quarter

- 8 new titles across all product areas added to the active portfolio during Q4, new additions across all three product areas
- 64 games in active portfolio with continued strong pipeline and multiple engine-share projects in soft launch
- Launched BitLife DE as first localized version of BitLife in successful engine share collaboration between Candywriter and Goodgame
- Continued platform expansion with the launch of Storm8's games on the Microsoft Store
- Strong growth for Jawaker with new game launches within the app, leveraging the one-app strategy

New games in the active portfolio

















Select new platform launches



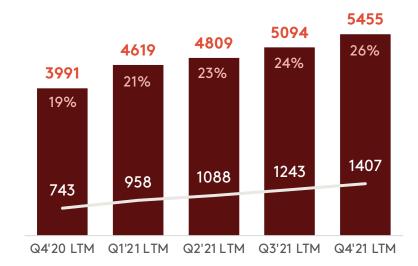


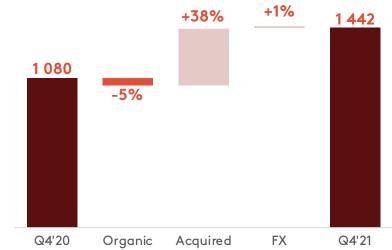
NET REVENUE, UAC DEVELOPMENT & ORGANIC GROWTH

- Net Revenue, MSEK
- UAC, MSEK









Q4 Net Revenue growth of

33%

Q4 UAC in relation to Net Revenue

26%

Q4 organic net revenue growth, excl. FX effects

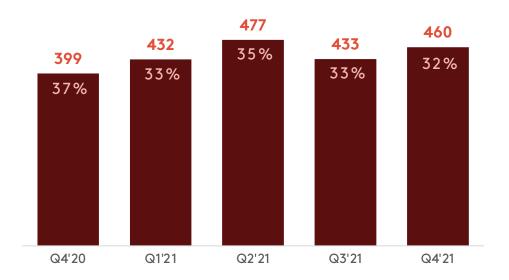
-4.9%

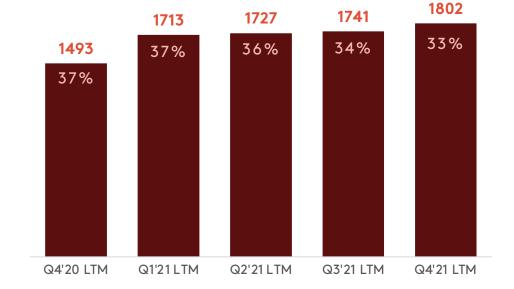
YoY

- Net revenue growth of 33% driven by acquired studios as well as strong organic growth from several studios
- Organic net revenue growth of -4.9% driven by continued normalization from the pandemic levels
- Positive organic growth year-over-year in December
- Organic growth expected to be negative in Q1'22 due to the addition of Super Free, group expects positive organic growth for full-year 2022

ADJ. EBIT DEVELOPMENT

- Adj. EBIT, MSEK
- Adj. EBIT, % of Net Revenue





Adj. EBIT growth of

15%

Q4 Adj. EBIT in relation to Net Revenue

32%

LTM Adj. EBIT in relation to Net Revenue

33%

- Q4 Adj. EBIT of 460 MSEK or 32% in relation to Net Revenue
- Continued high and stable profitability despite high UA spend, leveraging our broad range of marketing channels
- Lower EBIT margin year-over-year driven by higher UA spend and continued normalization from pandemic levels

ACTIVE PORTFOLIO: TOTAL

● MAU ('000)

+195% YoY

● DAU ('000)

ARPDAU (SEK)

+196% YoY -56% YoY

MPU ('000)

+64% YoY

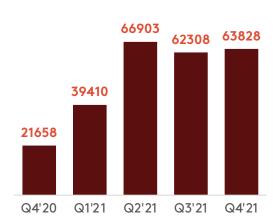
■ Bookings ('000)

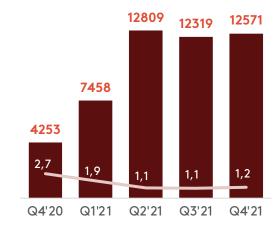
+31% YoY

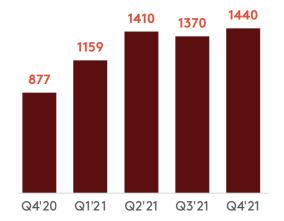
UAC (MSEK)

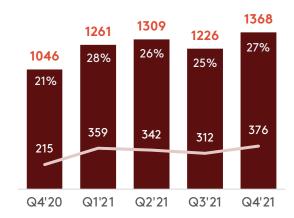
+75% YoY

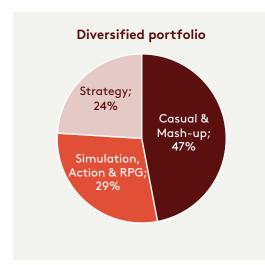
UAC, % of Bookings











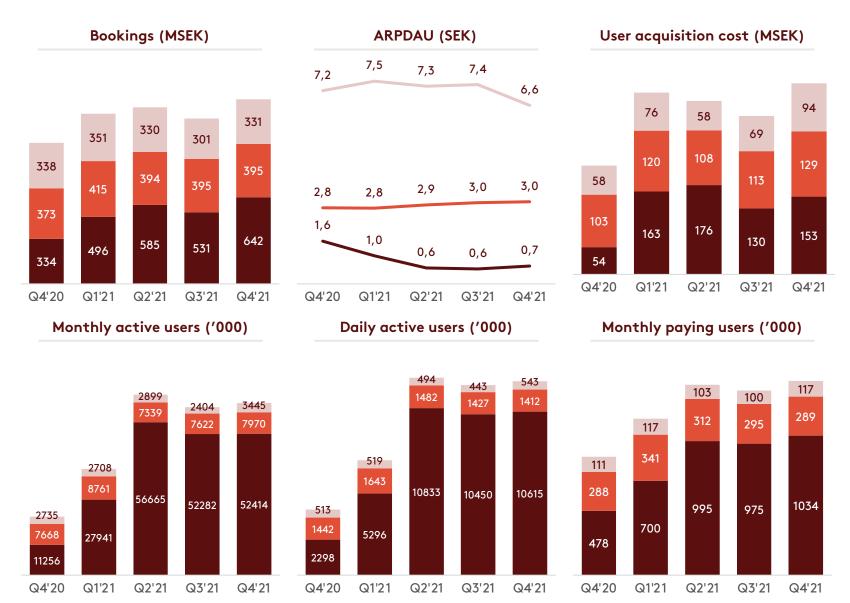


75% Mobile

19% Ad bookings **47%**Casual & Mash-up

- Bookings in the active portfolio increased by 31%, driven by recently acquired studios and strong performance from several game titles
- DAU and MAU increased both year-over-year and quarter-over-quarter driven by addition of Super Free, Moonfrog and Jawaker
- ARPDAU down year-over-year due to new product mix, up quarter-overquarter due to increased monetization in Casual & Mash-up
- Bookings from games outside the active portfolio stable quarter-overquarter at 78 MSEK, includes bookings from new game releases that have not yet been added to the active portfolio

ACTIVE PORTFOLIO: PRODUCT AREAS



- Strategy bookings up by 10% quarterover-quarter, driven by increased UA spend and strong performance across product area
- Simulation, RPG & Action bookings flat quarter-over-quarter, year-over-year growth driven by newly acquired studios
- Casual & Mash-up growth quarter-overquarter driven by addition of Jawaker and strong organic growth from Candywriter
- ARPDAU growth quarter-over-quarter in Casual & Mash-up with increased monetization of several titles, down in Strategy due to increased inflow of new users





Financial highlights Q4 and full-year 2021

FINANCIAL HIGHLIGHTS Q4 2021



Revenue growth of 33% paired with Adj. EBIT margin of 32%



Cash generative business with a strong cash flow from operations of 442 MSEK in Q4



Continuously strong financial position with a cash balance of 1,133 MSEK and an undrawn long-term credit facility of 2,294 MSEK

1.56x

Leverage near the leverage target of 1.5x following the acquisitions of Jawaker



Strong underlying financial performance and a more diversified financing platform creates flexibility to support further growth



INCOME STATEMENT Q4 2021

MSEK	Q4 2021	Q4 2020	Δ
Net revenue	1 442	1 080	33%
Platform fees	-306	-291	5%
Gross profit	1 136	789	44%
Gross profit margin	79%	73%	6 рр
User acquisition costs (UAC)	-378	-215	76%
UAC/Net revenue	-26%	-20%	-6 pp
Other external expenses	-92	-43	112%
Other external expenses/Net revenue	-6%	-4%	-2 pp
Personnel expenses	-239	-162	48%
Personnel expenses/Net revenue	-17%	-15%	-2 pp
Adjusted EBITDA	556	460	21%
Depreciation & Amortization (non PPA)	-96	-61	56%
Adjusted EBIT	460	399	15%
Adjusted EBIT margin	32%	37%	-5 pp
Items affecting comparability (IAC)	-24	-43	-45%
Amortization of PPA items	-187	-111	68%
EBIT	249	245	2%
Net financial items	-70	-57	23%
Result after financial items (EBT)	180	188	-5%
Taxes for the period	-11	-25	-58%
Net profit	169	163	4%



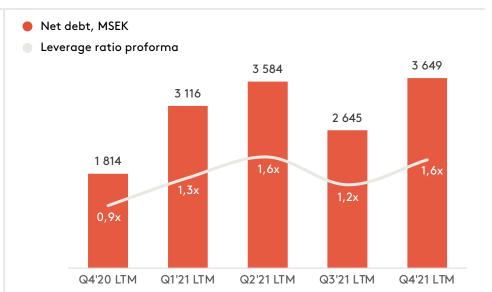
CASH FLOW AND BALANCE SHEET METRICS

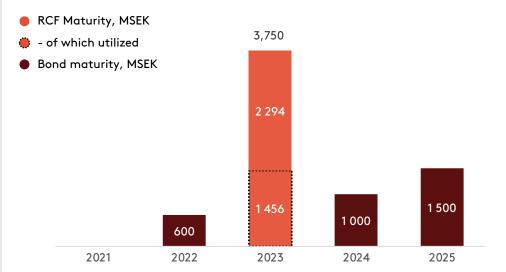
CASH FLOW STATEMENT

MSEK	Q4 2021	Q4 2020	Δ
Cash flow from operations (before NWC)	405	293	38%
Change in NWC	37	120	-69%
Cash flow from operations (CFFO)	442	413	7%
Cash flow from investment activities	-1,515	-1,010	50%
Cash flow from financing activities	1,014	599	69%
Cash flow for the period	-59	2	

Last 12 months	FY 2021	FY 2020	Δ
CFFO (- IFRS 16 lease repayment)	1,574	1,217	29%
- of which NWC	5	<i>77</i>	-93%
Acquisition of intangible assets - in relation to CFFO (- IFRS 16 lease repayment)	-621 -39%	-444 -37%	40% -3 pp
Free Cash Flow	953	773	23%
EBITDA last 12 months	2,020	1,553	30%
Cash conversion rate	0.47	0.50	-5%

BALANCE SHEET METRICS







Summary and outlook



Summary full-year 2021 and outlook

- Stable performance in 2021 with Net revenue growth of +37% and Adjusted EBIT growth of +21%
- Significant geographic expansion into India, MENA and Japan during past 12 months
- Strong performance across the group in December and January
- Super Free included in organic from February 2022, expected to have significant negative impact on organic growth in Q1'22
- Positive organic growth expected for full-year 2022

