STILLFRONT GROUP

Interim report Q2 2023

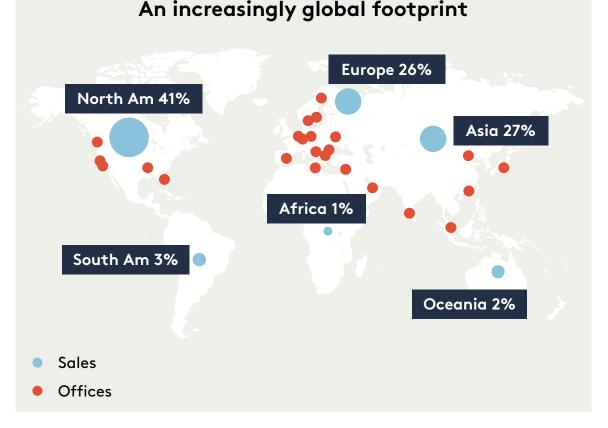
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Record-high margins and cash flows through higher operational efficiency

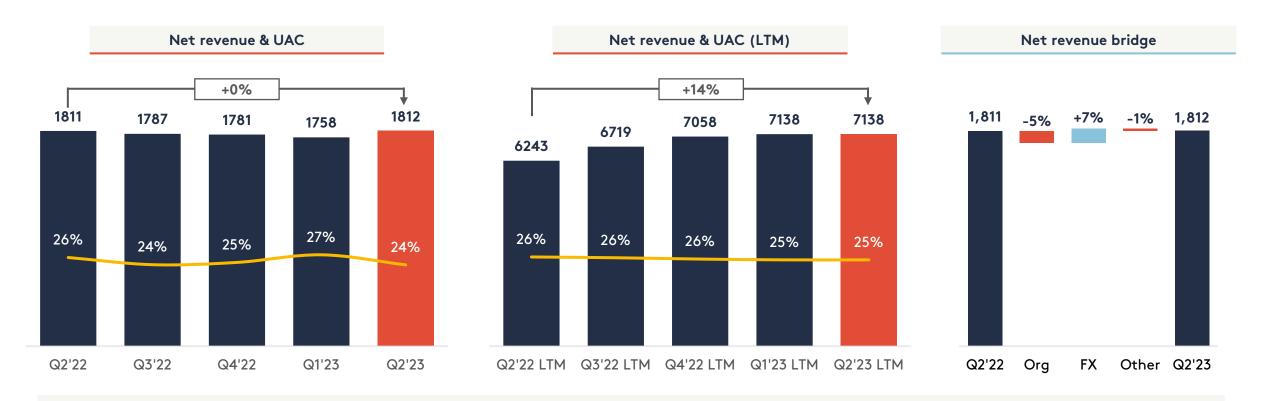
- > Net revenue stable year-over-year
- Solid performance from key franchises while building pipeline of soft-launches for second half of the year
- > All-time high Adj EBITDAC at 516 MSEK and Adj EBITDA at 708 MSEK
- > Adjusted EBITDAC margin up from 22 to 28 percent year-over-year
- > Free cash flow of 363 MSEK in the quarter and approx. 1 billion SEK last 12 months



Net Revenue, MSEK

• User acquisition cost, % of Net Revenue

REVENUE DEVELOPMENT



- > Stable net revenue year-over-year, positive FX offsetting organic decline
- > Year-over-year organic decline negatively impacted by strong comparison numbers from same period last year
- > Sequential organic net revenue growth of 2 percent quarter-over-quarter
- > User acquisition down by 2 percentage points year-over-year

Adj. EBITDAC, MSEK

Q2'22

Q3'22

Adj. EBITDAC margin, %

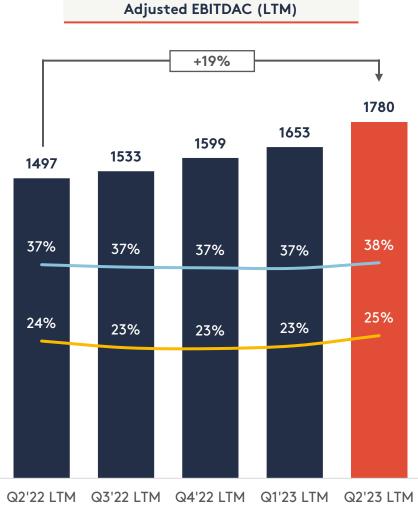
Adj. EBITDA margin, %

Adjusted EBITDAC +32% 516 437 415 412 390 39% 38% 37% 36% 35% 28% 25% 24% 23% 22%

Q4'22

Q1'23

Q2'23



 Adjusted EBITDAC margin expansion to 28 percent, up from

10.6%

- 22 percent same period last year
- Gross margin improvement of 2.5 percentage points
- Focused new product investments in key franchises driving 3 percentage points lower capitalization
- Continued good cost-control with maintained high margins despite organic revenue decline in quarter

Capitalized product development in relation to net revenue in Q2



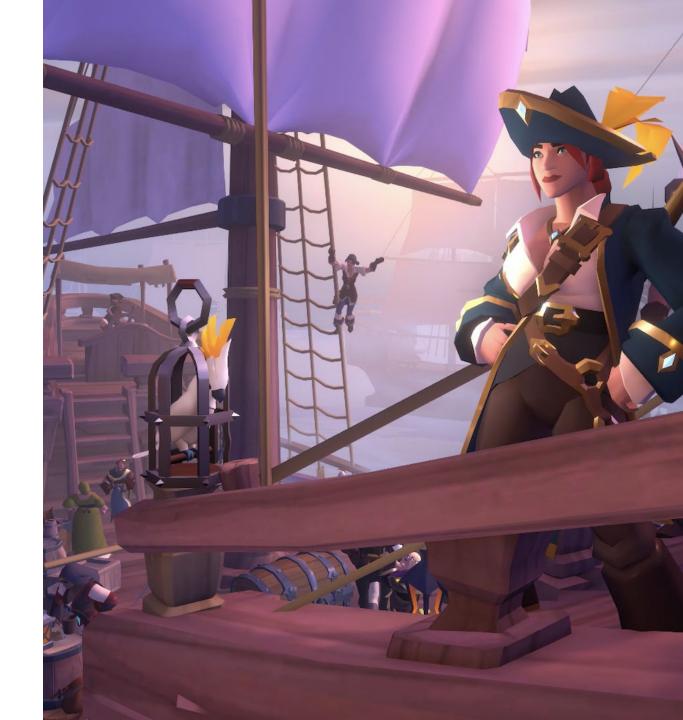
MARGIN DEVELOPMENT

PORTFOLIO HIGHLIGHTS

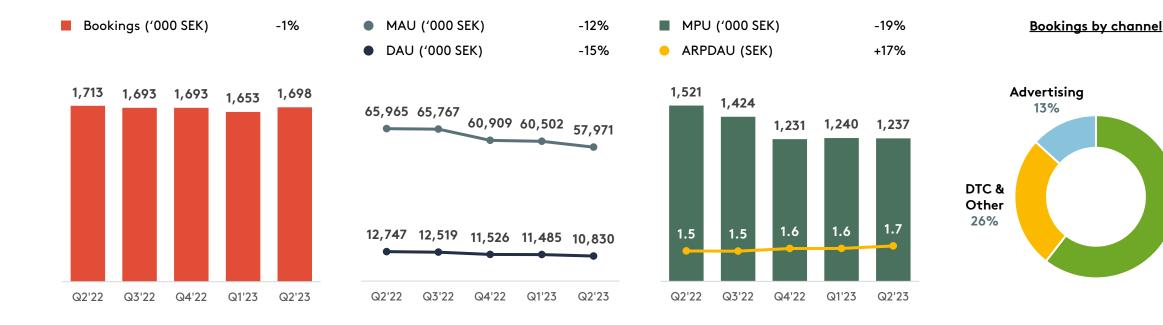
Solid performance from key franchises

Portfolio highlights

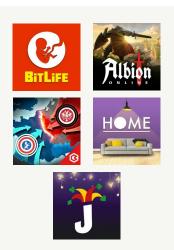
- Albion Online growing significantly in quarter driven by successful launch of Albion East
- Strong performance from Moonfrog's Ludo Club franchise with increased marketing push across new markets
- BitLife continues strong performance from past quarters, increasing both in-app purchases and ad bookings
- Jawaker franchise performing well, working with other Stillfront studios to further leverage and expand the franchise globally
- Exciting new games going into soft-launch during the second half of the year



ACTIVE PORTFOLIO: TOTAL



- > MPU stable quarter-over-quarter, year-over-year decline driven by paused operations in Bangladesh
- > Decline in user numbers driven by lower UA spend, discontinuation of Snap Games in February and paused operations in Bangladesh
- ARPDAU significantly up year-over-year driven by positive FX effects and better monetization in active portfolio
- Direct-to-Consumer (DTC) up by 7 percentage points year-overyear driven by ongoing strategic initiatives and product mix





13%

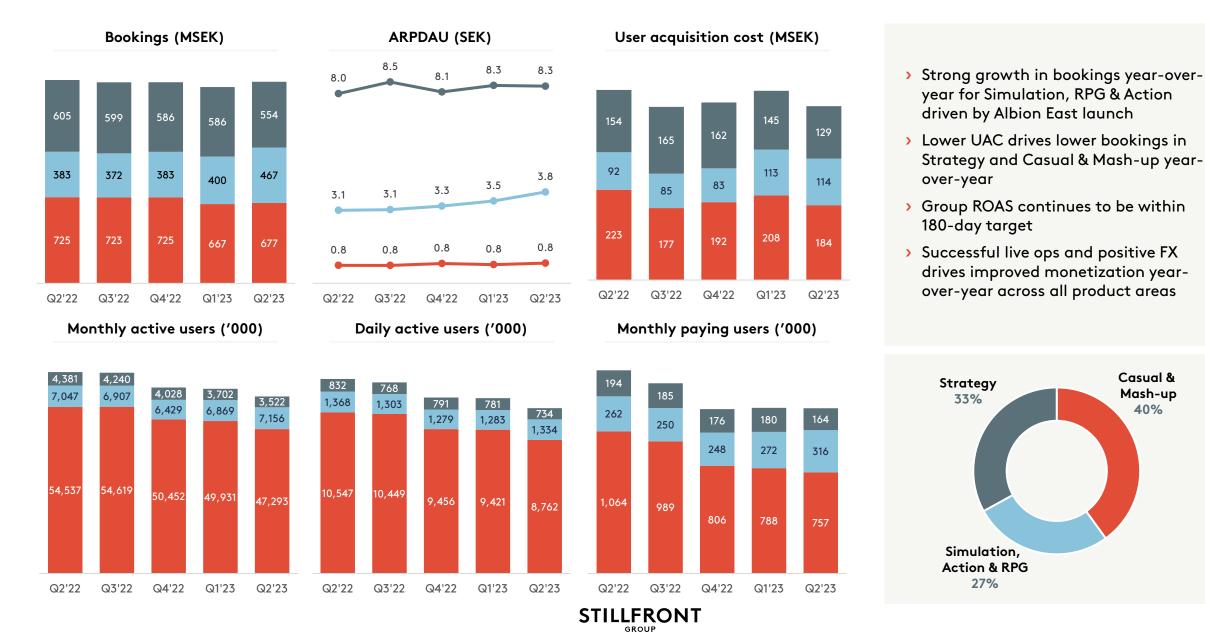
share of bookings in active portfolio generated by Stillfront's top 5 franchises in Q2

3rd party

stores 63%



ACTIVE PORTFOLIO: TOTAL



Continued strong cash generation

| Q2, MSEK | Q2 2023 | Q2 2022 | Δ |
|--|---------|---------|-----|
| Cash flow from operations (before NWC) | 501 | 531 | -5% |
| Change in net working capital | 66 | -27 | - |
| Cash flow from operations (CFFO) | 567 | 503 | 13% |
| Cash flow from investment activities | -825 | -829 | 0% |
| Cash flow from financing activities | 319 | -57 | - |
| Cash flow for the period | 61 | -382 | - |

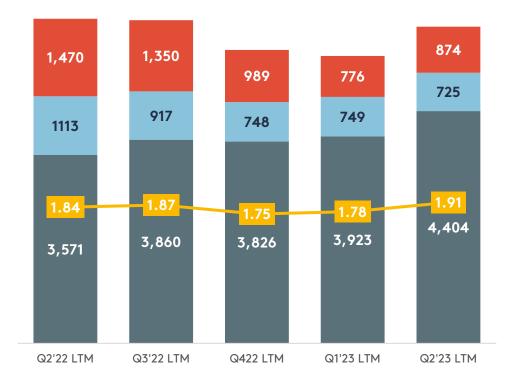
Continued strong underlying cash flow from operations

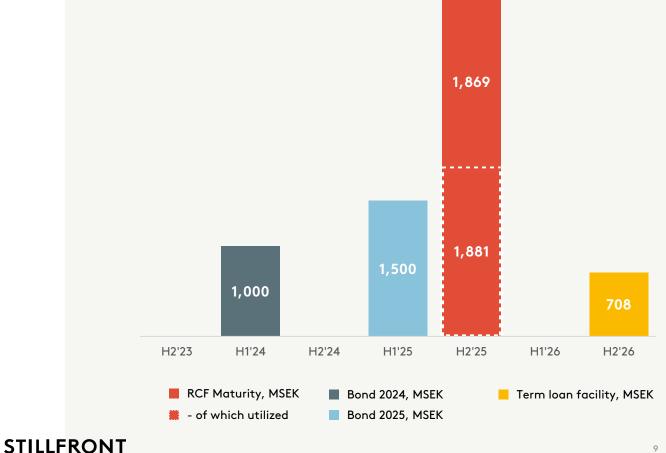
| Last 12 months, MSEK | Q2 2023 | Q2 2022 | Δ |
|---|---------|---------|-------|
| Cash flow from operations (before NWC) | 2,041 | 1,853 | 10% |
| Change in net working capital | -110 | 119 | - |
| IFRS 16 lease repayment | -53 | -52 | 3% |
| CFFO (- IFRS 16 lease repayment) | 1,878 | 1,921 | -2% |
| Capitalization of product development | -908 | -832 | 9% |
| - in relation to CFFO (- IFRS 16 lease repayment) | -48% | -43% | -5 pp |
| Free cash flow | 969 | 1,089 | -11% |
| EBITDA last 12 months | 2,631 | 2,261 | 16% |
| Cash conversion rate | 0.37 | 0.48 | -23% |

Strong free cash flow in second quarter, LTM FCF negatively impacted by net working capital effects

GROUF

Leverage within targets and well-balanced maturity profile





- Net debt, MSEK
- Short-term cash earnouts, MSEK
- Cash and cash equivalents, MSEK

• Leverage ratio proforma, including short-term cash earnouts

SUMMARY AND OUTLOOK

Executing on plan with record-high profits and cash flows

- Focused investments in new products and higher gross margin enabling all-time-high adj EBITDAC and EBITDA
- > Solid performance from key franchises
- Important progress in driving synergies across the group
- > Strong cash generation and balance sheet
- > Usual seasonality expected for third quarter
- Well positioned to benefit from stronger underlying market in the second half of the year paired with more products entering soft-launch



STILLFRONT GROUP

